

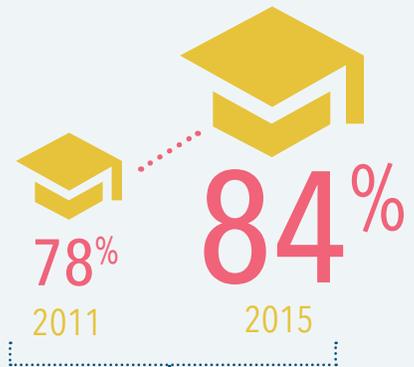


# Education (K-12)

Stronger schools, better-prepared students

## Record High Graduation Rates

According to the U.S. Department of Education, Delaware's graduation rate also **increased faster than any other state in 2014.**



[Learn More](#)

**100%**  
2014-2016

College-ready seniors applied and were accepted to college the past 3 years, virtually all enrolled. *Previously, as many as 1 in 5 did not.*

## More high school students taking college courses

Attendance in dual-enrollment college-level courses

Students taking AP tests

3,800 (2011)    4,800 (2015)



**~3000**

K-4<sup>th</sup> students on track to be proficient in Mandarin or Spanish by 4<sup>th</sup> grade

Program started only 4 years ago

## Keeping students safe, in school, and able to focus on learning

Decrease in students suspended and expelled

Suspended ↓ **18%** since 2011  
Expelled ↓ **28%** since 2011

Since 2012, all public schools have implemented Comprehensive School Safety Plans in the event of an emergency. 1st state with fully operational statewide safety program.

Expect More

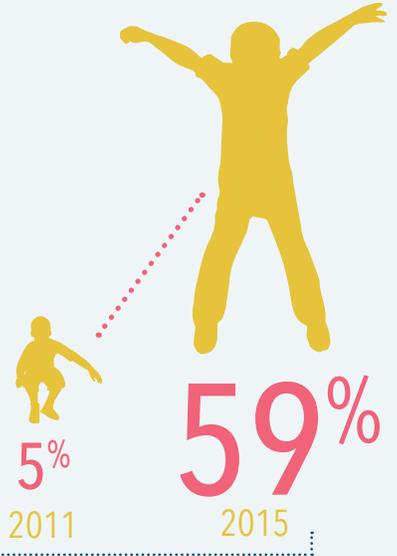


# Early Childhood

Better serving Delaware's Youngest Learners



% of low-income children enrolled in highly-rated Stars early learning programs **increases dramatically**



Following **33%** increase in **commitment to early learning**



Programs achieving **highest 5-star rating**

Children who attend **quality early learning programs** start school better prepared to learn, and less likely to enter the criminal justice system during their lifetime.

[Learn More](#)

Since 2011

**2,400**

Children received intensive Early Childhood Mental Health Consultation services

Services reduce behavioral challenges and achieve a **99% success rate** in avoiding preschool suspensions.

**20,000+**

Children per year receiving developmental screenings

Moved from last in the nation to **21st in % of children receiving screenings**

**T.E.A.C.H.**  
Early Childhood Scholarships

**200+** teachers/year

pursuing college degrees and certificates thanks to the support of the T.E.A.C.H. scholarship program

[Learn More](#)

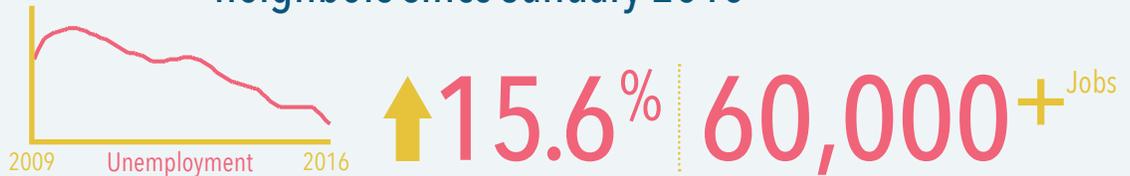
Expect More



# Economic Growth

Fostering more job creation

Delaware's job growth has outpaced that of all of our neighbors since January 2010



#2 Delaware has been ranked second among **states best-prepared for the new economy** by *The Information Technology and Innovation Foundation*

[Learn More](#)

1,800 Jobs  
Growth of Key Industries  
Thousands of new jobs at **financial services companies** like JPMORGAN CHASE & CO. JP Morgan Chase, Capitol One, and Bank of America

Delaware's family farms sold a **record \$1.3 billion in agricultural products** - up 19 percent from 2007 - which translates into more than \$7 billion in economic activity.

The "Buy Local" movement has exploded, with **sales at Delaware farmers' markets up 278 percent** from 2008 to 2015 - \$800,679 to \$3,029,831.

[Learn More](#)

Companies receiving state grants exceeded job requirements by **25%**

Full-time Employment Opportunities

Promised	25,740
Created	32,299+

More opportunities to train for good, high-demand jobs

**Pathways to Prosperity**  
Initiative will serve more than 5,000 students in at least 55 pathway programs at 29 high schools.

[Learn More](#)

**TechHire Program**  
Program for computer coding moved all initial graduates into full-time IT jobs, more than doubling their average salaries

[Learn More](#)

**People with disabilities**  
Delaware ranks first in helping youth receiving social security disability benefits to successfully transition to employment.

**Veteran Employment**  
Unemployment rate for most recent returning veterans dropped from 14.5% (2010) to 5% (2014).

**At-Risk Youth**  
In one year, this 8-week training course has meant better pay and the opportunity to thrive in the health care industry for dozens of Delawareans who didn't have more than a high school diploma.

Expect More



# Economic Development and Opportunity

Building a more prosperous Delaware

## Better, more affordable housing opportunities

**366** Units  
Constructed or rehabilitated 366 units fully accessible to people with disabilities, a three-fold increase over the previous administration.



**800+** Units  
Increase in affordable housing stock

**23%**  
Since 2009, DSHA financing has supported the rehab or creation of almost 23% of the stock in the state.

Administration will have worked on more affordable rental housing than any other administration over the past 30 years

**\$290 Million**  
\$14 Million

**Downtown Development program** has leveraged \$14 million into \$290 million in private investment across all 3 counties

Expect More

Strengthened infrastructure to be safer and more efficient by **reforming and addressing shortfall in Transportation Trust Fund**



**~\$400 Million**  
additional funding in the next six years to strength roads and bridges

**81%** of contracts awarded to Delaware Firms

**32,000** jobs will be created

Reduced borrowing to bring debt in line with acceptable levels

## Redevelopment of Strategic Sites

Both plans would create jobs, improve water and soil quality by eliminating environmental contamination, provide local recreation and tourism, spur new business and enhance the value of adjacent neighborhoods.

### National Vulcanized Fiber (NVF) Company

Transforming the area in Yorklyn into a residential, commercial, conservation and recreational area while cleaning the site of contaminants, reducing flooding and preserving and restoring historic aspects.

### Fort DuPont

Development as a mixed-use community to include housing, recreation, health care and institutional spaces, fully integrated with Delaware City that will produce revenue and jobs.

## Financial Empowerment through



**10,495** people have raised credit scores by an average of 44.5 points through financial coaching

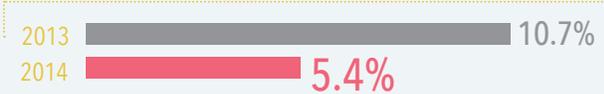
**7,409** have received assistance obtaining college financial aid



# Health Care

More accessible services for all Delawareans

## Uninsured Rate



Lowest rate of uninsured Delaware has seen

## Access to Care

**5.4%** Uninsured Residents

**3rd lowest rate of uninsured residents** in the country

## Young People

**30** Behavioral health consultants in middle schools, up from zero at the start of the Administration



**1,000+**

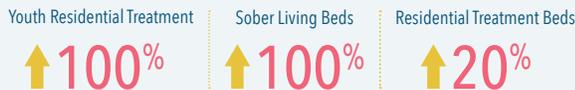
Cases opened to help kids

Increased state funding for nurse home visits for new mothers and babies as way to **reduce infant mortality and increase healthy mothers and babies.**

Delaware is now a national leader in providing home visits per capita.

## Addressing Addiction

Increasing access to key substance use treatments



## New Laws to Save Lives

Expanded the use of the overdose-reversing drug naloxone in the community and **empowered law enforcement agencies to use to save lives**

**September 2015**  
First report of someone reversing a loved-one's overdose

Signed **Good Samaritan Law** ensuring those who call to report an overdose are not at risk for arrest for low-level drug crimes

## Community Care

↑ **92%** Medicaid-eligible Delawareans receiving home and community-based services.

↓ **11%** Reduction in spending on public long-term care facilities  
**88%** of individuals referred to public long-term care diverted to the community

At \$100,000 per person for nursing home care, the shift annually saves **\$27.2 Million**

## State Health Care Innovation Plan

### Improve Quality and Lower Costs

Projected to create more than \$1 billion in cost-of-care savings through 2020

Expect More



# Criminal Justice

A smarter, more effective justice system

Reducing Prison Population: Alternatives to incarceration for defendants whose needs are greater than their risks to public safety

↓ 18%

Detention Population



↑ 275%

Pre-Trial Supervision



Keeping more new mothers together with their kids: 16 offenders who faced incarceration have been diverted to **New Expectations**, an innovative residential treatment program for pregnant offenders struggling with addiction that keeps families intact.

## I-ADAPT

multi-agency re-entry program



Employment



+ Health Care



+ Housing

Has connected 3,500+ inmates to coordinated services across state government and non-profit services providers to support their successful reentry and to reduce the risk of reoffending.

Employment opportunities for ex-offenders to get a job and contribute:



### Banned the Box

On state job applications so the more than two-thousand ex-offenders who apply have a better chance at employment.



### Industry Certification Programs

Invested in culinary, automotive services, and occupational training programs – areas where jobs are available for trained individuals and the industry is welcoming to ex-offenders.

### Promoting Rehabilitation

Increased early release opportunities for offenders who complete programs that are shown to lower the risk of re-offending.

### Driver's License Reform

Eliminated the mandatory loss of license for nearly 800 offenders whose crimes did not involve driving offenses.

Ended the automatic suspension of driver's licenses for Delawareans who fail to pay fines for minor traffic offenses and don't pose a traffic safety hazard.

Expect More



# Responsible Governance

A more effective, efficient, and responsive government

## Creating Efficiencies in Government Services

**↓ 5%** Reduction in full-time State workforce through attrition

**1,100** Positions Eliminated

State **employee health and pension reform** saved **\$9.7 Million** in Fiscal Year 2014 and **\$480+ Million** over a 15-year period



**\$3 Million/year** Reduction in State's energy costs through electricity reverse auction

**Eliminated state-owned vehicles** for cabinet members



**Reduced the size of state fleet** by more than **20%**



**\$12 Million/year** saved through prescription program implemented for state retirees



**\$6 Million/year** savings created by decreasing number of checks by **39%** by putting them online according to *News Journal* report

## Ensuring Fiscal Responsibility

Maintaining AAA-bond rating

Appropriating only 98% of revenue

Fully funding Rainy Day Fund

Adhering to three-part debt limit

## Regulatory Reform

**Executive Order 36** Modified or eliminated more than **130 regulations** to make it easier to do business in Delaware

## Transparency and Accountability

Easier for public to obtain government documents

Implemented what the *News Journal* called the most "sweeping" and "wide-ranging" changes to FOIA since 1977

Improving lobbying laws

Prevented members of the General Assembly from accepting jobs as paid lobbyists for a year after they leave office.

Expanded disclosure of campaign donations

First major state campaign finance reform in two decades

Required disclosure by interest groups

Increased fines for campaign finance violations

Improved whistleblower protections

Expect More



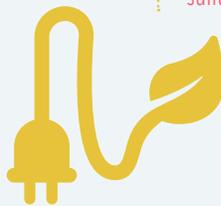
# Quality of Life

A cleaner, safer, more attractive place to live, work and visit

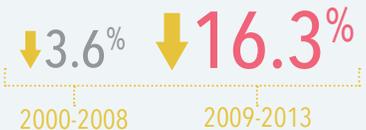
Cleaner, safer, more efficient energy

**\$100+ Million**

in energy efficiency projects that reduce energy consumption in state and university buildings and schools, saving \$1.3 million/year.



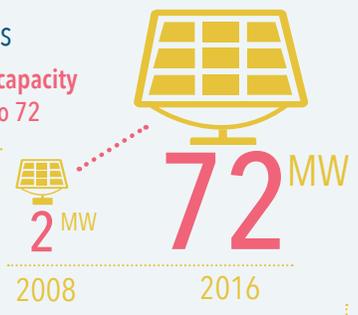
Statewide reduction in carbon dioxide emissions



Nine of the state's 10 "dirtiest" power plants have been shut down or switched fuel to cleaner energy sources, and the one remaining coal-fired unit installed \$300 million in pollution controls, resulting in **90% reduction of annual emissions** of sulfur dioxide, oxides of nitrogen and mercury.

Invested in Renewables

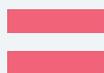
Expanded the state's solar capacity from 2 megawatts in 2008 to 72 megawatts in 2016.



1,600 solar energy systems installed on government buildings, businesses, schools and homes.

Expect More

A more welcoming place for all people



Prohibited discrimination based on a person's sexual orientation; Signed law to approve marriage equality; Provided transgender Delawareans the same rights to protection from discrimination and violence.

Among the most dramatic changes in state gun laws in the country

Signed background checks law to close private sale loophole

Transforming State Trails



Creation of a world-class statewide network of 50 miles of new pathways and trails raises Delaware's Bike Friendly state ranking from 31st nationally to 3rd.

Became only the 8th state to require the reporting of lost or stolen firearms

Delaware State Police Violent Crime Reduction team seized 22 felony firearms and more than 60 guns in first year

Investing in the Library system



\$33.8 million in 16 library construction projects in every county; increasing available library space by 160,000 square feet or 38% and boosting public access computers by 63% to help support 36,000 visitors at new library job centers since July 2011. **Greatest investment in library system of any administration in state's history.**

Investment in the Arts among Mid-Atlantic States\*



- #3 Delaware
- #5 Maryland
- #6 New York
- #10 New Jersey
- #21 Pennsylvania
- #40 Virginia

Country's Fastest Broadband



People in Delaware enjoy the fastest Internet speeds of any state, and Delaware's average Internet speed is faster than that in every country other than South Korea.\*

\*According to National Assembly of State Arts Agencies report for FY2016

\*Src: Akamai State of the Internet: Q4 2015 Report